## HOLYOKE COMMUNITY COLLEGE BOARD OF TRUSTEES JUNE 27, 2023 MEETING

Minutes of June 27, 2023

The 419<sup>th</sup> meeting of the Holyoke Community College Board of Trustees was held on Tuesday, June 27, 2023, both in person and remotely with Chair Robert W. Gilbert, Jr. presiding.

ANNUAL MEETING	Robert W. Gilbert, Chair			
MEMBERS PRESENT	Trustee George			
(in person)	Ted Hebert			
	Evan Plotkin			
	Vanessa Smith			
ANNUAL MEETING	Charles Epstein			
MEMBERS PRESENT	Yolanda Johnson			
(via Zoom)	Nayroby Rosa			
	Eleanor Williams			
ANNUAL MEETING	Ivonne Vidal			
ANNUAL MEETING MEMBERS ABSENT	Ivonne vidai			
MEMBERS ABSENT				
ANNUAL MEETING	Karen Desjeans, Barney Garcia, Jeff Hayden, Olivia Kynard, Evelyn Rivera-			
ALSO PRESENT (in	Riffenburg, Christina Royal, Narayan Sampath, Amanda Sbriscia, and Chris			
person)	Yurko.			
ANNUAL MEETING	Alan Bloomgarden, Beth Breton, Maria Brunelle, Vanny Chen, Julissa Colon,			
ALSO PRESENT (via	Veena Dhankher, Mary Dixey, Curt Foster, Adina Gianelli, Judy Gregoire, Raúl			
Zoom)	Gutiérrez, Mark Hudgik, Jane Johnson Vottero, Johanna Lebron, Lauren LeClair,			
	Jane Lerner, Irma Medina, Savohna Reid-Smith, Michelle Robak, Denise Roy,			
	Shannon Sarkisian, Shannon Shatos, Idelia Smith, Jeannette Smith, Kim			
	Straceski, Renee Tastad, Sandra Womeldorf, and Todd Wonders			
ANDHIAL MEETING	A ( 0.05			
ANNUAL MEETING	At 8:05 am, the Annual Meeting was officially called to order by Chair Robert Gilbert.			
CALL TO ORDER				
	Roll Call Attendance:			
	Trustee Epstein Yes			
	Trustee George Yes Trustee Hebert Yes			
	Trustee Johnson Yes			
	Trustee Plotkin Yes, Via Zoom, then in person at 8:20 am			
	Trustee Rosa Yes Yes			
	Trustee Smith Yes			
	Trustee Williams Yes			
	Chair Gilbert Yes			
ANNUAL BUDGET	In an effort to further understand the College's financial information, Vice			
REPORT-Primer	President Sampath presented the following presentation.			
Presentation	1 1			
	I			



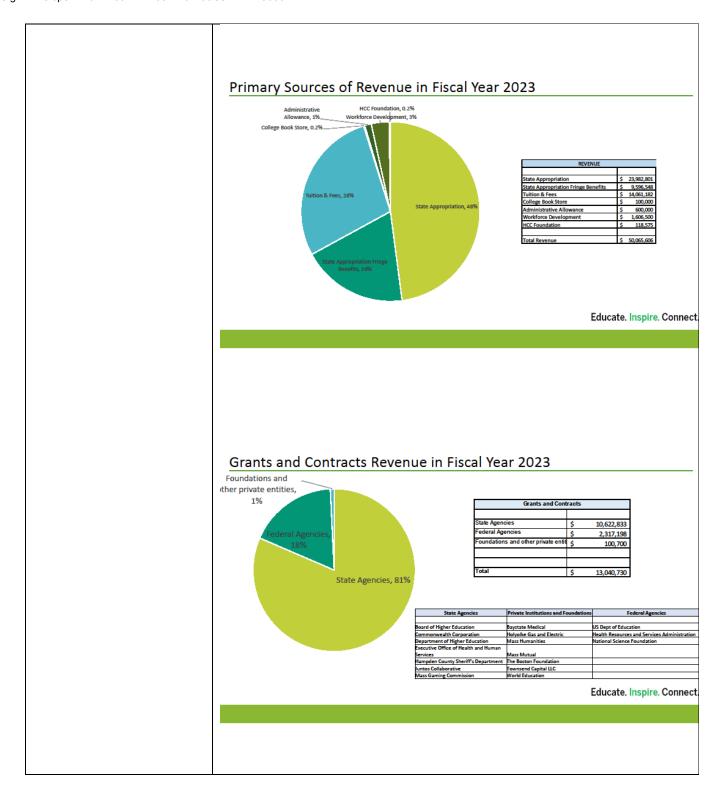
HOLYOKE COMMUNITY COLLEGE

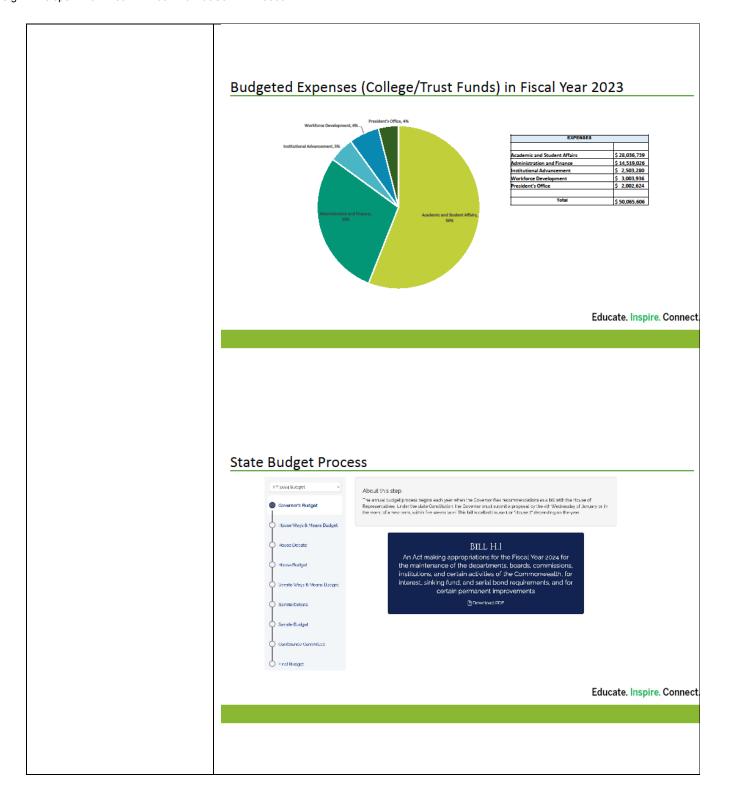
Holyoke Community College Financial Primer June 2023

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### Outline

- Main Sources of Revenue and Expenses
  - State Budget Process
  - · Grants and Contracts
  - Reserves
  - HCC Foundation
- Capital Projects and Deferred Maintenance
- College Budget Process
- Reports/Audits
- Trends





# HOLYOKE COMMUNITY COLLEGE State Appropriations: Fiscal Year 2024

		H1	HWM	SWM
MassReconnect	1596-2418	\$20 million	\$20 million	\$20 million
SUCCESS	7100-4002	\$18 million	\$14 million	\$14 million
Early College	7009-6600	\$10 million	\$15 million	\$15 million
Dual Enrollment	7066-0019	\$10 million	\$12 million	\$12.6 million
Fee Stabilization	1596-2419	\$59 million	-	-
High Demand Scholarship	1596-2423	-	\$50 million	-
Workforce Incentive Grants	7066-0015	\$1.45 million	\$1.45 million	\$1.45 million
STEM Starter	7066-0036	\$4.75 million	\$4.75 million	-
EEC Provider	3000-7066	\$10 million	\$10 million	\$10 million
Funding Formula	7100-4000	\$10.1 million	\$10.1 million	\$10.1 million
PACE	7518-0120	\$300,000	\$300,000	-

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#### Reserves

#### All Accounts

TOTAL PORTFOLIO MARKET VALUE AS OF 3/31/2003 Adjusted

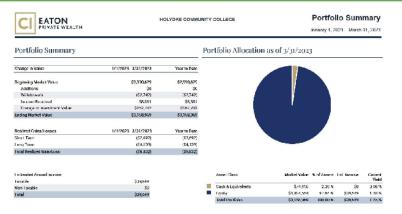
Portfolio Total	\$9,991,323.74	100.00%
Portfolio Total Fixed Income	\$3,651,705.61	35.55%
Portloho Total Equity	\$6,339,618.13	63.45%
Investment Category	Market Value	Allocation %

MARKETABLE INVESTMENTS 3/1/2023 TO 3/31/2023

Marketable Fund	Deginning Market Value	Purchases	Sales	Fees	Distributable Income Pald	Income Reinvested	Market Change	Finding Market Value
Multi Strategy Equity Fund	\$3,537,909.45	\$0.00	\$0.00	SD CD	\$0.00	50.00	\$66,506.11	\$3,604,495.56
Core Equity Fund	\$2,639,804.10	\$0.00	\$0.00	(\$790.63)	\$0.00	\$0.00	\$95,109.10	\$2,735,122.57
Total Equity	\$6,177,713.55	\$0.00	\$0.00	(\$790.63)	\$0.00	\$0.00	\$162,695.21	\$6,339,618.13
Multi-Strategy Bond Fund	\$3,570,363.36	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$81,342.25	\$3,651,705.61
Total Fixed Income	\$3,570,363.36	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$81,347.25	\$3,651,705.61
Marketable Lotal	\$9,748,076.91	\$0.00	\$0.00	(\$790.63)	\$0.00	\$0.00	\$244,037.46	\$9,991,323.74

Market Change causis (Ending MV - Reginning MV - Purchases i Seion i Ecot i Insone Paid - Insene Reinwaled) Adjusted Market Value for marketable each funds, reflect the impact of sending cash subscriptions.

#### Reserves

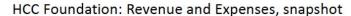


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# Holyoke Community College Foundation, Inc.

#### About the HCC Foundation:

- Institutionally Related Foundation (IRF): separate charitable organization whose mission is focused on supporting students, research, and learning at the college it serves
- Governed by a Board of Directors (with BOT representation)
- Purpose, as articulated in Bylaws:
  - To secure, invest and steward financial and other resources to enhance the quality of education and expand educational opportunities for HCC students







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# HCC Foundation: Direct Support of College (Program Expenses)

	FY24	FY23	FY22	FY21
Academic programs, equipment, technology	\$675,000 (estimate)*	\$300,000 (estimate)**	\$235,034	\$56,594***
Fundraising operation	\$290,000	\$118,575	\$0	\$0
Total estimated direct support of college, excluding student scholarship support	\$1,175,000*	\$418,575	\$235,034	\$56,594

\*Providing funding to launch Adult Learner Success Center through funding received from Elaine Marieb \$1M IRA distribution

<sup>\*\*</sup>Payments to college currently exceed \$300K for FY23; billing ongoing

<sup>\*\*\*</sup>Fewer on-campus needs due to COVID-19 pandemic and stimulus funding

#### **HCC Foundation Investment Portfolio**



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### Capital Projects, Deferred Maintenance and DCAMM

- Division of Capital Asset Maintenance and Management (DCAMM)
- Capital Projects: Every two years, up to \$30M
- Deferred Maintenance: ~ 6M for five years with some flexibility
- · Assistance from the HCC Foundation
- Challenges of the current model



## Typical Budget Process at College

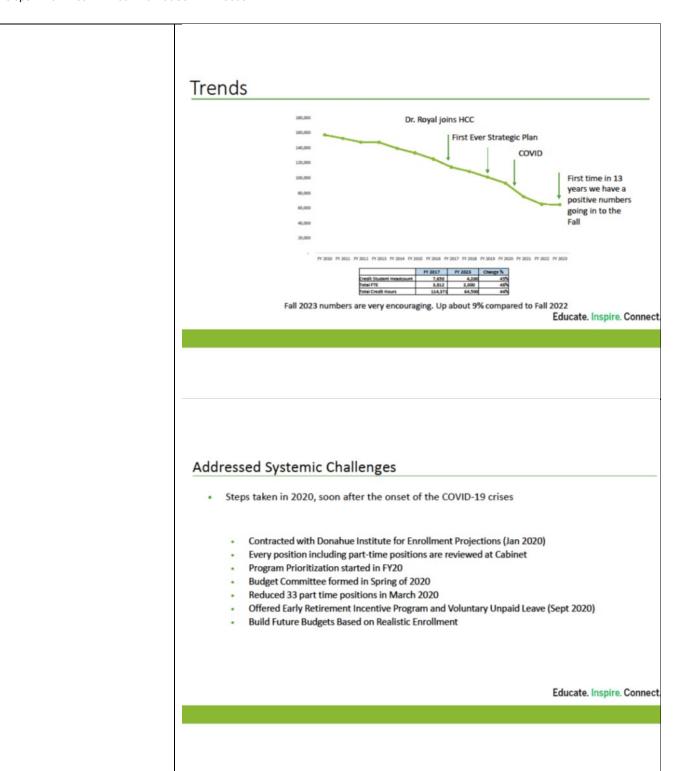
- April 17: Divisions submit proposed budgets in Questica (budget software)
- April 18-25: Review team meets with divisional staff to review budgets, if clarification is needed
- · May 2: Review budget status with Cabinet
- May 9-27: Balance the budget resolving outstanding issues with VP's
- May 30: Final draft of budget to Cabinet and President
- June 6: Budget Recommendation submitted to Audit and Finance Committee
- · June 13: Audit and Finance scheduled to approve FY24 full year budget
- June 27: Board of Trustees scheduled to approve FY24 full year budget

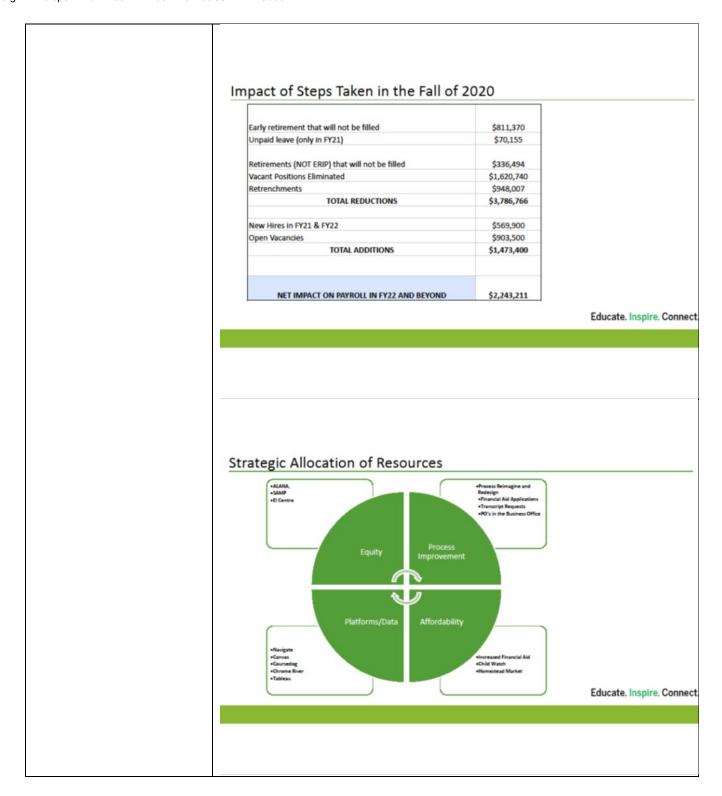
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# Reports and Audit

- Annual Audit
  - College and Foundation
- withum\*

- Single Audit
- Quarterly Reports
- · Audits from State Entities
  - IT Department







# Challenges/Opportunities Ahead

- · Mass Reconnect: Free Community College
- · Effective Utilization of Space on Campus
- Executive Order No. 594: Leading By Example: Decarbonizing and Minimizing Environmental Impacts
  of State Government
- · Enrollment/Retention/Completion
- · Efficiencies of scale, working with other CC's and State Universities

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### BOARD CHAIR'S ANNUAL REPORT

Chair Gilbert highlighted the most notable events from the past year.

- President Royal's annoncement of her retirement from HCC; which caused the College to move forward with a Presidential Search. A
   Committee was formed and chaired by Trustee Williams and their worked started in late October and ended with a motion to approve Dr.
   George Timmons as the College's fifth President on April 20, 2023. Dr.
   Timmons will join our community on Monday, July 17, 2023.
- The excitement from receiving the Wendlant's pledge of \$10 million; which is the largest gift in our 77 year history.
- In March, the College received The Shining Star Award from the Chicopee Chamber of Commerce as their Nonprofit of the Year.
- At the April meeting of the American Association of Community Colleges, the Colleger was recognized in three catagories: Trustee of the Year, Faculty of the Year and Outstanding Alumni Award.
- Dr. Christina Royal's Celebration on May 3<sup>rd</sup> was a wonderful celebration of her time at HCC.
- Commencement is always a highlight of the year for the College.
- And finally, the Ribbon Cutting of the renovated space on the third floor of the Library in June.

# STUDENT TRUSTEE'S REPORT

Trustee George worked with the Student Outreach Committee to develop an anonymous Question & Answer section in a monthly newsletter. It has provided another outlet for students to receive information.

She partnered with Student Senate President Hurd to advocate for students. The newly formed Public Health Committee is focused on menstrual equity and Narcan training; and in the future will be focusing on first aid training and sexual education.

She thanked all the Trustees for their support and guidance throughout this year.

# PRESIDENT'S ANNUAL REPRT

President Royal thanked Trustee George for her student leadership throughout the year; and welcomed our new Student Trustee, Barney Garcia.

	Dragidant David also prayided highlights from this years
	President Royal also provided highlights from this year:  • HCC was named for the second year in a row as of the Top 100 Women
	Led Businesses.
	The College has received a number of accolades as Chair Gilbert
	highlighted in his report.
	<ul> <li>The HCC Foundation awarded 337 scholarships worth close to \$400,000</li> </ul>
	for this fiscal year.
	• Former President David Bartley's passing and the recognition of the
	legacy that he built. Without his leadership, we would not be at this
	location.
	The College offered \$250,000 in free occupational training this year
	through the estate educational training fund for these high demand
	occupational areas.
	• The Together HCC one-day giving campaign resulted in 506 donors and
	\$251,584 raised to support scholarships, academic excellence, and the
	Thrive Center and the Food Pantry,
	The College has transitioned the COVID Emergency Management Team
	to the Emergency Planning Team.
	The College has spent a tremendous amount of time on process
	improvements to automate processes, which has led to better reporting
	and analytics.
	• The College is preparing for the <i>MassReconnect</i> program, which will be
	free community college for all students over the age of 25 and who do
	not currently hold a college degree. This is a focused target market for
	the College.
	Lastly, the College hosted Senator Elizabeth Warren on campus in June
	for a Town Hall with western Massachusetts about the issues of the day.
	On a motion by Trustee Hebert and seconded by Trustee Williams it was
	VOTED to adjourn the Annual Meeting.
	Dell Cell.
	Roll Call:
	Trustee Epstein Yes Trustee George Yes
	Trustee Hebert Yes
	Trustee Johnson Yes
	Trustee Plotkin Yes,
	Trustee Rosa Yes,
	Trustee Smith Yes
	Trustee Williams Yes
	Chair Gilbert Yes
	The Annual Meeting adjourned at 9:20 am.
	There was a ten minute break.
REGULAR MEETING	Robert W. Gilbert, Chair
MEMBERS PRESENT	Trustee George
(in person)	Ted Hebert
	Evan Plotkin
	Vanessa Smith
REGULAR MEETING	Charles Epstein
MEMBERS PRESENT	Yolanda Johnson
(via Zoom)	Nayroby Rosa
	Eleanor Williams

REGULAR MEETING MEMBERS ABSENT	Ivonne Vidal
REGULAR MEETING ALSO PRESENT (in person)	Karen Desjeans, Barney Garcia, Jeff Hayden, Olivia Kynard, Evelyn Rivera-Riffenburg, Christina Royal, Narayan Sampath, Amanda Sbriscia, and Chris Yurko.
REGULAR MEETING ALSO PRESENT (via Zoom)	Alan Bloomgarden, Beth Breton, Maria Brunelle, Vanny Chen, Julissa Colon, Veena Dhankher, Mary Dixey, Curt Foster, Adina Gianelli, Judy Gregoire, Raúl Gutiérrez, Mark Hudgik, Jane Johnson Vottero, Johanna Lebron, Lauren LeClair, Jane Lerner, Irma Medina, Savohna Reid-Smith, Michelle Robak, Denise Roy, Shannon Sarkisian, Shannon Shatos, Idelia Smith, Jeannette Smith, Kim Straceski, Renee Tastad, Sandra Womeldorf, and Todd Wonders
REGULAR MEETING CALL TO ORDER	At 9:31 am, the Regular Meeting of the Board of Trustees was officially called to order by Chair Robert Gilbert.
	Roll Call Attendance:  Trustee Epstein Yes  Trustee George Yes  Trustee Hebert Yes  Trustee Johnson Yes  Trustee Plotkin Left the meeting at 9:28 am  Trustee Rosa Yes  Trustee Smith Yes  Trustee Williams Yes  Chair Gilbert Yes
CONSIDERATION OF CONSENT AGENDA ITEMS	Chair Gilbert asked if any consent agenda items needed to be moved to the regular agenda; and noted the cancellation of the July 25, 2023 meeting.  Consideration of Minutes for Board of Trustees Meeting of May 23, 2023  Report of Personnel Actions dated June 27, 2023  Report of Department Chairs/Curriculum Coordinator/Program Coordinator dated June 27, 2023  Consideration of the cancellation of the July 25, 2023 Board Meeting  Committee Reports
	A motion was made by Trustee Williams, and seconded by Trustee Epstein to approve the Consent Agenda as presented.
	Roll Call:  Trustee Epstein Yes  Trustee George Yes  Trustee Hebert Yes  Trustee Johnson Yes  Trustee Rosa Yes  Trustee Smith Abstain  Trustee Williams Yes  Chair Gilbert Yes
AUDIT AND FINANCE COMMITTEE REPRT	Trustee Epstein provided an update on the Investment RFP as the Committee is conducting final presentations for those organization responding to the RFP. Once the Committee reconvenes, they will make a recommendation to the Board

on who will be managing the College's investment funds. Vice President Sampath discussed the motion to approve the balanced FY 24 budget. He presented the remainder of his presentation from the Annual Meeting (focused on the FY 2024 Budget motion) as follows: Budgeted Revenue (State/Trust Funds) in Fiscal Year 2024 REVENUE State Appropriation \$25,035,101 State Appropriation Fringe Benefits \$10,014,040 **Tuition & Fees** \$14,061,182 27% Administrative Allowance **Business and Community** Service \$ 1,600,000 3% **HCC Foundation** 0.6% **Total Revenue** \$51,650,323 100% Educate. Inspire. Connect. Budgeted Expenses in Fiscal Year 2024 EXPENSES Academic and Student \$30,161,318 Affairs Administration and Finance \$14,125,513 Institutional Advancement \$ 2,727,682 5% **Business and Community** \$ 2,809,381 5% President's Office \$ 1,826,429 Total Expense Educate. Inspire. Connect. Vice President Sampath read the motion aloud for consideration.

#### Motion

Move that the Board of Trustees approve the balanced FY 2024 budget. The budget includes general operating trust funds and the auxiliary enterprise funds as presented with the express approval of all purchases and to authorize the President or her designee to transfer among departments as needed during the fiscal year. This approval includes student course material fees.

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A motion was made by Trustee Johnson and seconded by Trustee Epstein to approve the motion to approve the balanced FY 24 budget. The budget includes general operating trust funds, and the auxiliary enterprise funds as presented with the express approval of all purchases and to authorize the President or her designee to transfer among departments as needed during the fiscal year. This approval includes student course material fees.

#### **Roll Call:**

Trustee Epstein Yes Trustee George Yes Trustee Hebert Yes Trustee Johnson Yes Trustee Rosa Yes **Trustee Smith** Yes Trustee Williams Yes Chair Gilbert Yes

# REPORT OF THE CHAIR

Chair Gilbert shared the highlights since the last meeting.

- Attended the Audit and Finance Committee meeting
- Continued conversations and emails with Dr. George Timmons to prepare for his arrive in mid-July.

Chair Gilbert discussed an incident that occurred on May 25, 2023. President Royal and I received a letter of concern from the EDI Council. We read it and have prepared a letter of response. This letter has been sent to all trustees and to the EDI Council. He read the letter aloud:

To the members of the College's Equity, Diversity, and Inclusion (EDI) Council:

I write on behalf of Holyoke Community College's Board of Trustees and President Christina Royal, to respond to your May 25, 2023 letter, which expressed concern with comments made during the April 25, 2023

Board meeting which have been characterized as both implicitly and explicitly racist, as well as with the Board's response (or lack thereof) to these comments during the meeting. Your letter reflects the College's bold commitment to EDI, and to building an anti-racist community. This work is difficult, but the thoughtful and pointed approach taken by the EDI Council allows us to, as you state, continue dialogue toward creating an equitable working environment for all. Thank you for the time and care the Council devoted to this communication, and for providing the Board with this opportunity to learn and grow.

Both President Royal and I took separate opportunities following the April 25, 2023 Board meeting to address with the individual the concerning comments highlighted in your letter. That individual is deeply remorseful and understands that the comments were insensitive and hurtful to our community. As a full board, we have discussed the impact that allowing such comments to go unchecked can have on our community and on one's ability to learn and correct, and we have engaged in self-reflection on our inaction and how we can do better going forward. We must have these difficult conversations with one another, and we appreciate the dialogue that your letter has encouraged. We are a collection of learners, leaders, and educators connected by a need to improve our world, and a community that holds itself to high standards of acceptance, inclusion, and belonging. We aspire to these high standards every day; and some days, we may get it wrong.

The Board has pledged to learn and grow from this recent experience; to engage in continued self-reflection with a commitment to action. All Trustees will continue to actively participate in professional development to advance our EDI work which will now include mandatory equity training specifically focused on the intersection of racism and linguicism. Further, the Board's Statement on Anti-Racism includes a Board self-assessment survey, and we will be adding to this assessment measurable outcomes to evaluate our progress. Together, we will strengthen our understanding of what it means – and what it will take – to become an anti-racist community.

The Board Equity Committee will be inviting the EDI Council to meet to discuss the work ahead. There have been some collaborations in the past but we would like to renew and strengthen our partnership as it creates necessary space for ongoing dialogue, which we welcome. We know that this work is iterative; it requires us to truly live our institutional values, to practice humility and accountability with grace. This is the most important work of our time, and this moment is yet another step along our journey in service to our students and the College.

Finally, please note that we agree with the need for transparency and public redress. To that end I will be sharing the contents of this letter at the scheduled June 27, 2023 Board meeting to demonstrate the Board's renewed commitment and accountability for an anti-racist community.

Thank you, Robert Gilbert Chair, Board of Trustees Holyoke Community College Cc: Dr. Christina Royal, President

Irma Medina thanked the Board for the opportunity to respond, and

	expressed appreciation of the mutual dialogue that President Royal and Board members have recognized the severity of the issue and that it has been addressed with the individual. She stated that in her role as Chair of the EDI Council, the Committee will discuss this letter at the next meeting.  Chai Gilbert took the opportunity to celebrate President Christina Royal with a special announcement. As the fourth President of Holyoke Community College, she was the first female queer person of color to assume this leadership role. During her tenure, Dr. Royal was a champion of equity, diversity and inclusion. The HCC Board of Trustees announced the establishment of the Christina Royal Equity Award. This award will honor Dr. Royal's legacy and recognize an HCC employee each year who have demonstrated a sustained commitment to advancing equity. The annual recipient will receive a plaque with a monetary award funded by the HCC Foundation. The Board is pleased to share that the Christina Royal Equity Award has been established today and your
	contributions totaling more than \$10,000. On behalf of the Board of Trustees, thank you President Royal for your commitment to advancing
	equity, diversity and inclusion and for inspiring us to continue this work into the future.
PRESIDENT'S REPORT:	President Royal thanked the Trustees, and expressed gratitude to Chair Gilbert and the Board of Trustees. The work of HCC will continue with this community and students. Some of her proudest moments include building a great team, building an equity agenda and addressing students' basic needs.
ADJOURNMENT OF MEETING	On a motion by Trustee Williams and seconded by Trustee George it was <b>VOTED</b> to adjourn the meeting.
	Roll Call:
	Trustee Epstein Yes
	Trustee George Yes
	Trustee Hebert Yes
	Trustee Johnson Yes
	Trustee Rosa Yes
	Trustee Smith Yes
	Trustee Williams Yes Chair Gilbert Yes
	The meeting was adjourned at 10:10 a.m.

Respectfully submitted,

DocuSigned by:

8/25/2023

Ivonne Vidal,
Secretary Board of Trustees

Docusigned by:

Robert Gilbert 8/26/2023

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Approved: Robert W. Gilbert, Jr., Chair